Developing a Drug in and for a Global Pandemic:

Learnings from the Covid DARPin® Case on How to Overcome Barriers

October 2020, Patrick Amstutz, CEO

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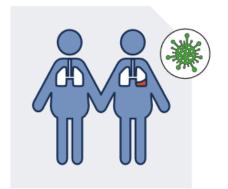
Prophylactic / Therapeutic options for COVID



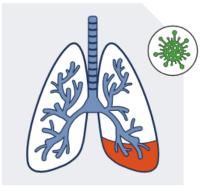
Pre-exposure prophylaxis



Post-exposure prophylaxis



Out patient treatment high risk/care homes



Hospitalized mild/moderate



Hospitalized severe

Vaccines

COVID Therapeutics

Repurposed Therapeutics

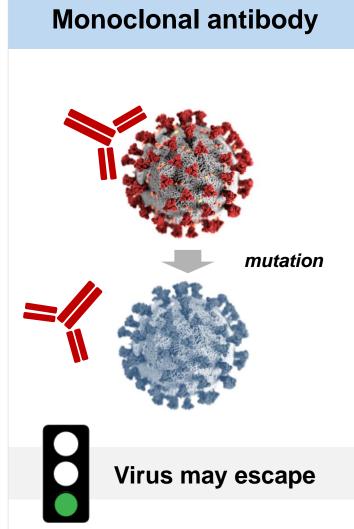
Importance of inhibiting viral replication
Size of population

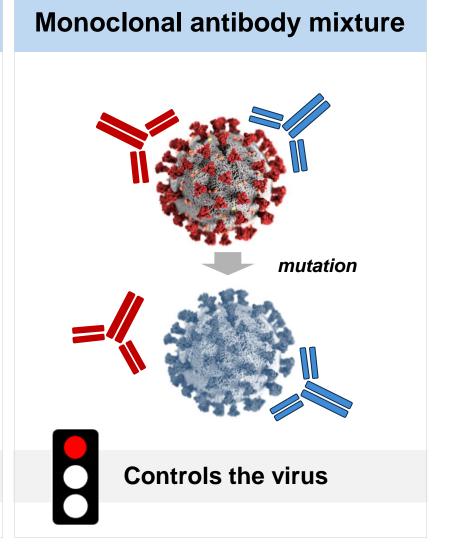
Medical need



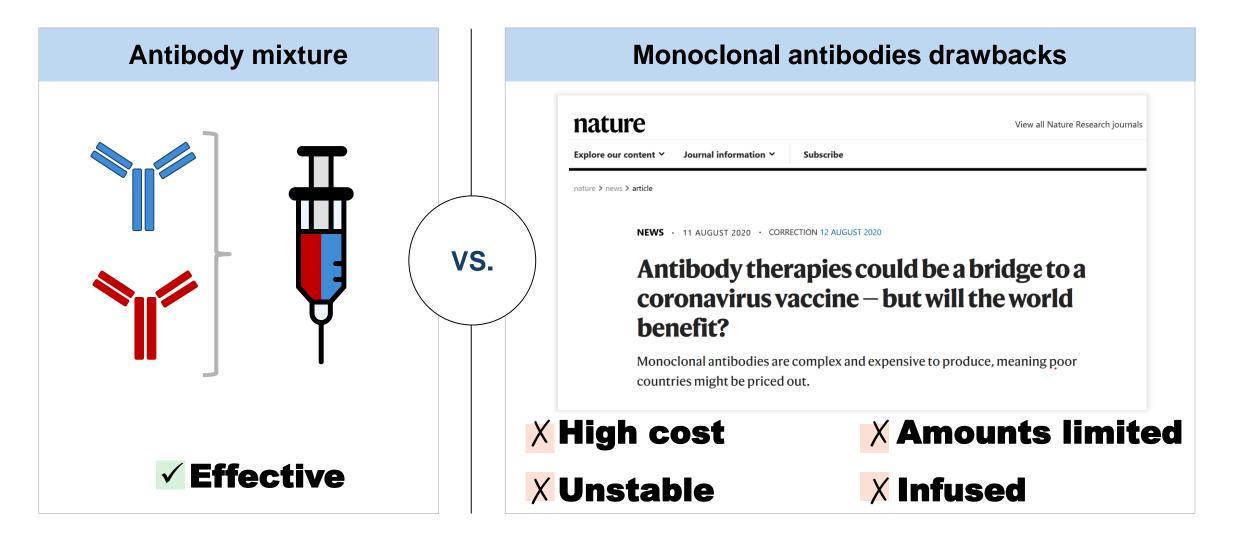
From natural antibody response to a mixture

Vaccine/polyclonal antibodies **Controls the virus**





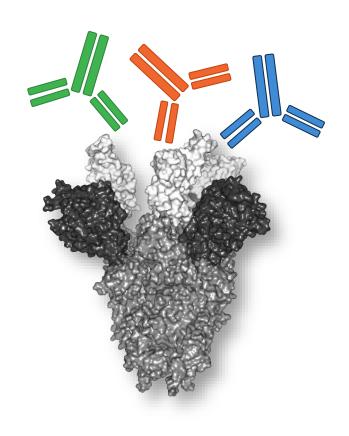
Why an antibody mixture is likely not a global solution





One molecule to do the work of several





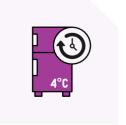
Antibody cocktail



A single DARPin® with multi-specific binding





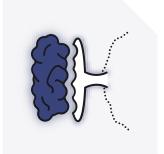






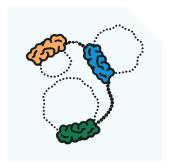
What are DARPins?

Custom-built therapies based on natural proteins with unique advantages



High affinity and specificity

High potency with lower risk of off-target effects



Multi-specificity

Can act on up to 6 distinct targets at once



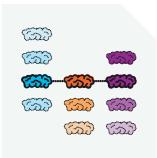
Small size (10 kDa)

Allows greater tissue penetration



Simple high-yield manufacturing

Highly validated bacterial fermentation simplifies production and scaling



Modular structure 1 DARPin, 1 function

Rapid creation of multifunctional candidates

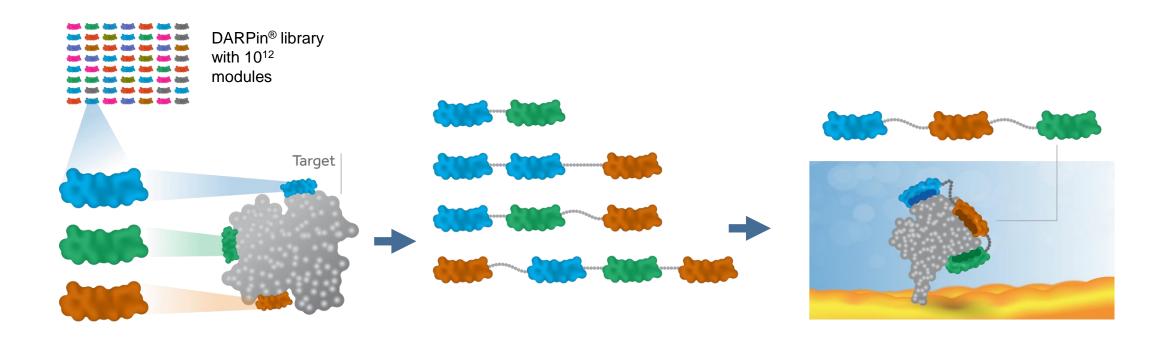


Long shelf-life and stability

Can be stored for years at 4°C, simplifying supply chain management



Incredible speed to multi-specific DARPin Candidates



> 400 anti-COVID DARPin Modules

Week: 1

> 100 tri-specific DARPin Candidates

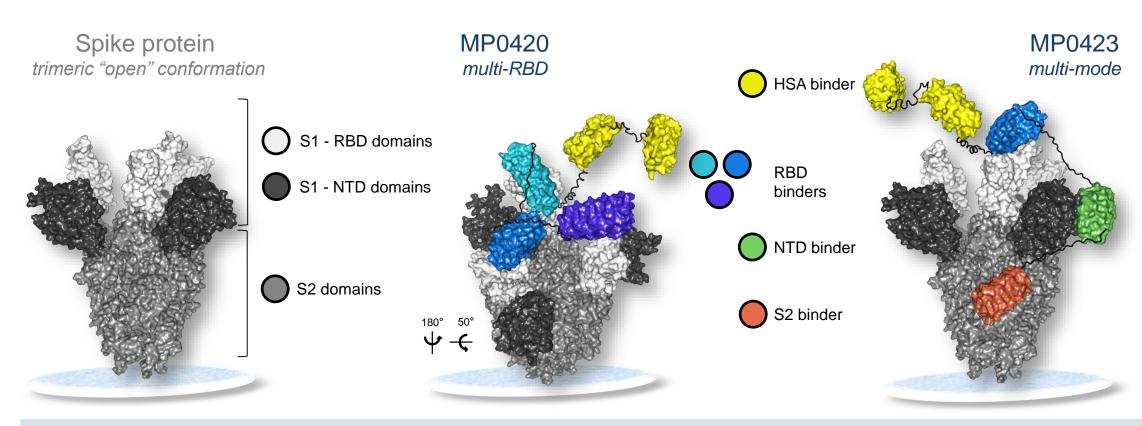
Week: 3

Design and identification of MP0420 & MP0423

Week: 6



MP0420 & MP0423: Two COVID-DARPin candidates



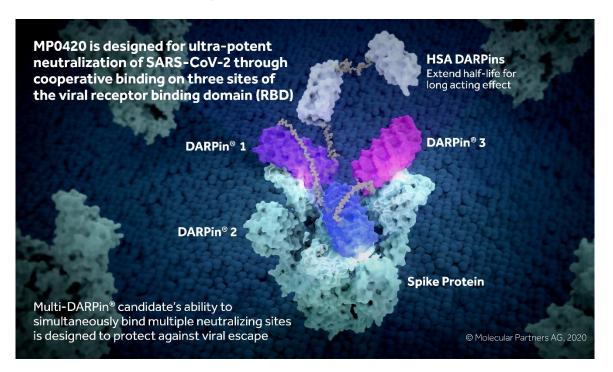
- We are developing two distinct Covid-DARPin Candidates, MP0420 and MP0423
- MP0420 is a Best-in-Class RBD inhibitor, MP0423 is the only multi-mode approach to date
- Natural antibodies (& vaccines) target mostly the RBD; MP0423 protects that Achilles heel

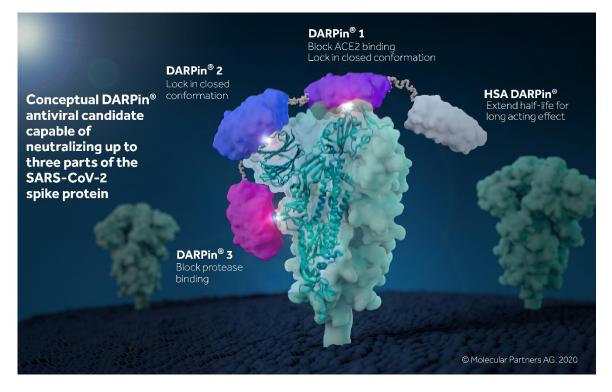


MP0420 & MP0423: DARPin® solutions to SARS-Cov2

MP0420 - best-in-class

- 3 different DARPins blocking the RBD (mAB mixture in one) for highest potency & to prevent viral escape
- Long half-life single injection
- > s.c. injection simple application in ambulatory setting
- Low costs and high numbers of doses available





MP0423 - first-in-class

- 3 DARPins blocking different domains of the viral spike
- High activity even if RBD mutates heavily and escapes all vaccines and therapeutic antibodies
- All other benefits of MP0420.



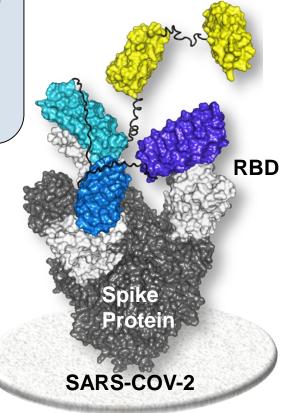
MP0420-DARPin Features and their Benefits

Highest potent drug avoiding viral escape: Triple RBD – DARPin binder

- Cooperative binding for highest potency
- Multi-specificity to prevent viral escape
- in vivo POC established

Simple out-patient dosing opportunity High solubility and stability

- Ideal for s.c. injection (100 mg/ml)
- Opportunity to cut cold-chain



Long-acting and safe drug candidate: HSA DARPin Technology*

- Single injection carries out for months
- Lung penetration via HSA
- No risk of antibody-dependent enhancement
- Low immunogenicity risk

Produce large amounts for global use: Ideal microbial production properties

- 3 g purified drug per liter per week
- ~1'200'000 doses/months** (100 mg dose)
- No competition with antibodies capacity

Speed to FIH: 4Q/2020

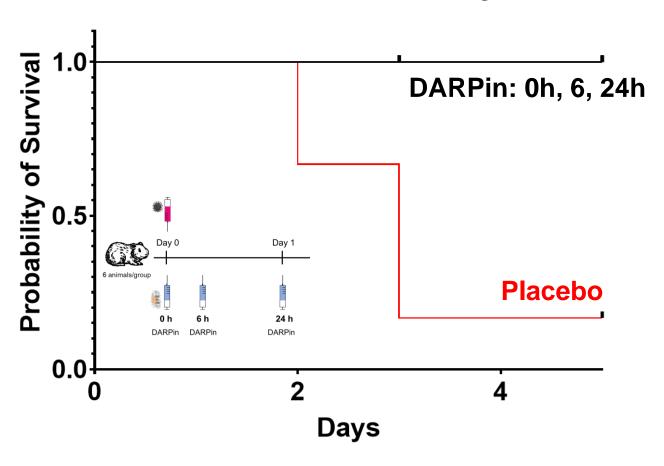


^{* 20} days systemic half-life in human predicted

^{**} Up to 120 kg/month from 10'000 L vessel

Therapeutic effect, designed for global impact

Survival of Animals Over Study Duration





Subcutaneous injection

High solubility and potency allows low volume injection



Simple high-yield manufacturing

Highly validated bacterial fermentation simplifies production and scaling

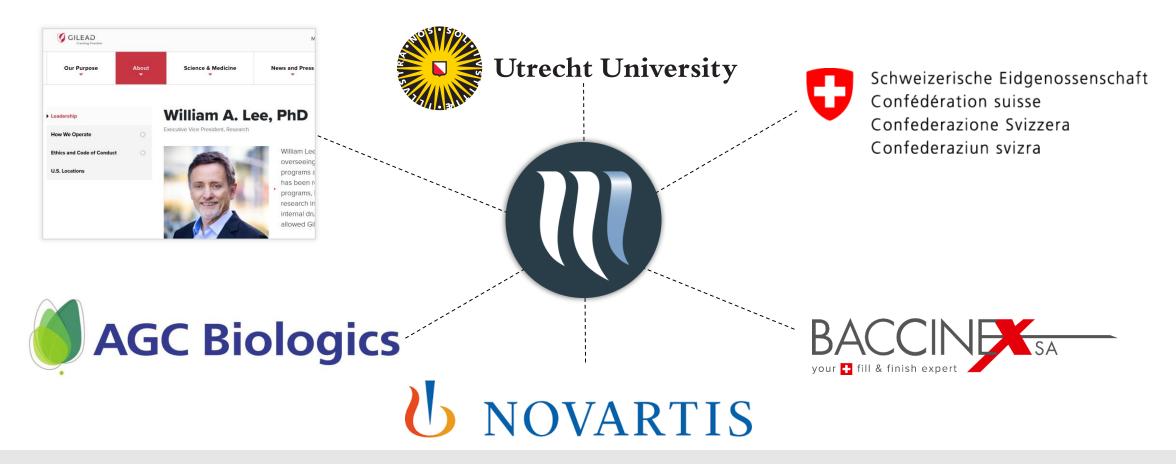


Long shelf-life and stability

Can be stored for years at 4°C, simplifying supply chain management



Collaborations essential during a global pandemic



- A shared moral imperative to act rapidly as one cross-functional team
- Information flow in a true spirit of collaboration



Why are we entering into the agreement with Novartis

Novartis: manufacturing, supply and logistics for global reach

Logistics A common sense of principles, purpose, and Rabid development urgency

Both parties commit to global access, aiming to make candidates available to all countries in need

Molecular Partners: two multi-specific anti-COVID candidates

Novartis has the clinical expertise and capabilities fast development



Key messages

- Molecular Partners used its pioneering DARPin® expertise to rapidly deliver two anti-COVID candidates with the potential to change the course of the pandemic
- Novartis has the manufacturing, supply and logistics expertise and capabilities to make
 DARPin candidates available to the world in time to change the course of the pandemic
- Novartis brings the clinical, regulatory and global distribution expertise and capabilities to bring our candidates to the world
- **Both parties** commit to **global access**, aiming to make anti-COVID-19 DARPin® candidates available to all countries in need



Commercial Framework

- Near term milestones total CHF 210M
 - CHF 60M 'upfront', including subscription of CHF 40M worth of MOLN ordinary shares at a price of CHF 23/share
 - Receipt of CHF 150M milestone upon commercial exercise (potentially achievable in before YE 2021)
- 22% royalties in commercial markets
 - MP acknowledges and supports Novartis' goal of making this drug globally available, including in markets and countries where financial resources might otherwise limit access, where MP will forgo any potential royalties.



Key Barriers overcome



Delivering a unique therapeutic approach

Creating the first multi-specific anti-viral biologic drug



Building collaborations with clarity

Uniting a passionate internal team with purpose-driven external experts



Moving fast and far enough to meet the pandemic's urgency

Bringing a drug to human studies in less than 9 months





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